

What management reports do you recommend for operating rooms?

[Click here](#) for a sample report from an OR Staffing and Allocation consult. [Click here](#) for a sample report from a post-anesthesia care unit consult. These files include the operational reports that I recommend; each page contains reference(s) describing the analysis. [Click here](#) for a review article that describes many of these OR analyses.

Financial performance also can be measured. [Click here](#) for a two-page summary of financial performance measurement, and [click here](#) for a lecture on the topic. The first half of the lecture provides multiple reasons why neither adjusted utilization nor raw utilization is a valid surrogate for the statistic "contribution margin per OR hour". [Click here](#) to read the abstract describing that contribution margin per OR hour applies to tactical decision-making or [click here](#) to download the full article. [Click here](#) to read the abstract of the follow-up article or [click here](#) to download the full article. [Click here](#) to read the abstract describing that the standard error of the contribution margin per OR hour can be measured and its important effect incorporated into the analysis or [click here](#) to download the full article.

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